# Lucy Ford, Ph.D., ACC

Educator | Consultant | Strategist | Coach

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# **KEY SKILLS**

- Strategic leadership
- Leadership development
- Change leadership
- Organizational culture
- Employee engagement
- Quantitative / qualitative data design and analysis
- Strategic alignment
- Strategic HR
- Executive Coach
- Talent management

# AFFILIATION

Consultant, Spring International 2021 - present

# EDUCATION

- ACC certified, 2019
- Coaching Leader Program, Saint Joseph's University, 2018
- Certified Internal Investigator 2016
- Ph.D. Organizational Behaviour / HRM Virginia Commonwealth University, Richmond VA 2003
- BBA Human Resources
  Management
- East TN State University Johnson City, TN 1993

# PROFILE

Experienced organizational consultant and coach with a strong trackrecord of helping organizations optimize performance and enhance business results. End-to-end management of large scale client programmes. Demonstrated ability to communicate with stakeholders at all levels in the organization, and to build relationships that gain commitment. Data geek.

## **PROFESSIONAL EXPERIENCE**

### Select engagements

### ST. CHARLES BORROMEO SEMINARY

Culture assessment / leadership development program

- Conducted culture assessment with 95% participation
- Designed interventions for culture change and assembled delivery team
- Delivered leadership and culture change education program
- Facilitated values development workshop

### JEFFERSON HEALTH NEW JERSEY

Leadership Development Program

- Lead consultant for organization-wide leadership initiative reporting to CEO
- Group and individual coaching
- Delivered training to 400 organizational leaders over 5 years
- Award winning programming recognized at LEAD 2016 (HR.com)
- Executive team leadership skills improved in 100% of measured competencies
- Employee engagement up 22% in first 18 months
- Patient experience scores increased in key areas
- Collaborated with client to redesign performance evaluation process

### US DIVISION OF GLOBAL PHARMA (NDA prohibits disclosure.)

Strategic analysis and redesign of HR function for growing organization

- Facilitated development of Executive Board vision of the future of HR
- Aligned Global HR / Centres of Excellence / US HR function
- Assessed internal HR talent against future needs
- Restructured HR for increased efficiency and effectiveness
- HR headcount reduced by 17%

### WAWA

Leadership Philosophy

- Lead consultant for leadership development initiative (300 leaders)
- Client reported significant improvement in leadership bench strength
- Designed and delivered Train the Trainer program (still in use today)

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# AFFILIATIONS

- International Coach Federation, Member 2018
- Philadelphia Society for People and Strategy, Member 2016
- Human Resource Planning Society, Member 2016
- Society for Human Resources Management, Member 1997-current
- Academy of Management, Former board member, Research Methods Division; Member, 1998
- Southern Management Association, Member, 1998-current; Former member of Board of Governors

## AWARDS

- Nominee Delaware Valley HR Consultant of the Year 2018
- "Top Leadership Partner" and "Innovation in the Deployment of a Leadership Program" – Leadership Excellence (LEAD2016). HR.com

## INTERESTS

- Avid reader
- Award-winning handweaver
- Intrepid traveller

# PROF EXP CONTINUED

### COMCAST

Performance Management Series / Leadership training validation

- Co-led performance management training series for online delivery
- Conducted research study to validate leadership training
- Study results published in The Self-Aware Leader (Dan Gallagher, ATD)

#### INVENSYS (now Schneider Electric.)

Change management / technology acceptance

- Diagnosed engineer software resistance through surveys and focus groups
- Designed and implemented interventions
- Software was successfully adopted

#### PARI RESPIRATORY EQUIPMENT

External HR/OD consultant to senior leadership

- Aligned German and North American people practices
- Coached senior leaders / CEO
- Designed OD interventions for organizational change / growth
- Assessed organizational learning needs and designed L&D agenda

### ACADEMIC EMPLOYMENT

#### SAINT JOSEPH'S UNIVERSITY

2008 – Present

2002 - 2008

Director, Managing Human Capital (2015-2021) Associate Professor of Management Service and Leadership:

- Led Faculty university-wide advisory and governance committees
- Generated consulting revenue in excess of \$2M for the business school Research:
- Publications include T&D, The Leadership Quarterly, Organizational Research Methods, and Human Performance.
- Practical research applications include bespoke client programs Education:
- Redesigned graduate and post-graduate HR curricula
- Undergraduate and post-graduate programs recognized nationally by HR.com at LEAD 2016, 2018, and 2021

#### RUTGERS UNIVERSITY

Assistant Professor of Management

- Developed notable funded mandatory leadership development program for MBA students, including coaching, team building, and personal development
- Served as panellist for development of SHRM Assurance of Learning exam